



CORPORATE PROFILE 2025



Purpose

We lead with innovative solutions
to achieve KAITEKI,
the well-being of people and the planet.

Our Purpose is an expression of what it* is striving for and why it exists.
It expresses the Group's persistent determination to realize KAITEKI, the Group's North Star,
which has guided the organization and its commitment to its stakeholders.

* Refers to the Mitsubishi Chemical Group and its Group companies

KAITEKI Vision 35

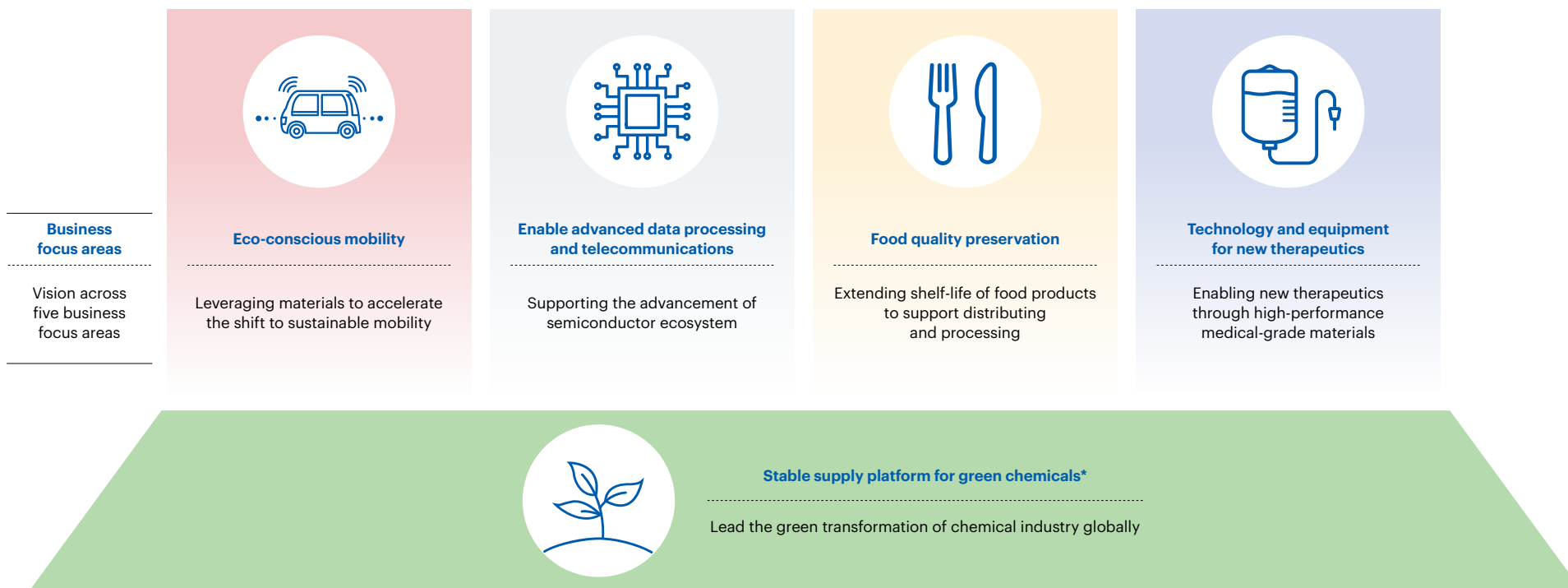
The Mitsubishi Chemical Group developed KAITEKI Vision 35, a management vision outlining the targeted state of the Group for 2035.

By clarifying our Vision across five business focus areas where we can make the most of our strengths, we aim to become a Green Specialty Company that continues to provide optimal solutions for society.

Our Vision for 2035

Solving social problems and delivering impressive results to customers with the power of materials as a Green Specialty Company

Our Vision across five business focus areas



* Basic chemicals and their derivatives with reduced environmental impact

Mitsubishi Chemical Corporation's Products That Enrich Our Lives

Mitsubishi Chemical Corporation's products enrich and provide convenience to our everyday lives in unseen ways.

These include adhesive sheets that brighten the color of displays, ingredients that make cakes more delicious, and plastics that are created from plant-based materials.

They support the lives of people all throughout society.

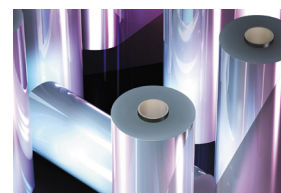


Business Groups

Mitsubishi Chemical Corporation operates the Advanced Films & Polymers, Advanced Solutions, Advanced Composite & Shapes, MMA & Derivatives, and Basic Materials & Polymers business groups.

Advanced Films & Polymers

The Advanced Films & Polymers Business Group provides customers in the electronics, mobility, food, medical, and various other fields with high-performance films and synthetic resins by leveraging its advanced molding and compounding technologies. Through the integrated management of our manufacturing, sales, and technology development activities and our extensive technology platform, we promptly address customer needs and provide new value.



Films



Materials for display applications



Materials for mobility applications

Advanced Solutions

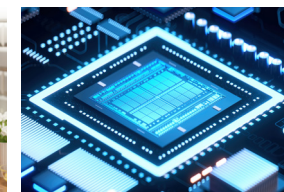
In the Advanced Solutions Business Group, we have established business divisions for each target industry and provide a variety of products and services with the aim of contributing to the growth of each industry. By leveraging our strengths in diverse technologies and closely cooperating with key customers in each industry, we will continuously work to create solutions, including proposals for new business models.



EV and mobility



Water and environmental treatment



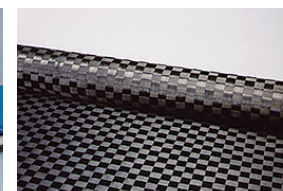
Semiconductors

Advanced Composite & Shapes

The Advanced Composite & Shapes Business Group develops engineering plastics, carbon fiber, and the composite materials used in these products for a variety of markets with high growth potential, such as mobility, digital, and medical. These high-performance products offer superior strength, heat resistance, and rigidity and are used as a light-weight alternative to metal.



Engineering plastics



Carbon fiber composite materials

Business Groups

MMA & Derivatives

MMA is one of the core businesses of the Mitsubishi Chemical Group, which boasts around 30% of the global market share and is the only company in the world possessing three major manufacturing techniques. We possess in-depth knowledge of coating materials and additives that improve performance through application and mixing and offer a wide range of products. We will continue to develop products that contribute to the sustainability of our customers and the market as well as products with irreplaceable characteristics.



Additives



MMA monomers

Basic Materials & Polymers

The Basic Materials & Polymers Business Group produces and sells a wide range of petrochemical products, from olefins such as ethylene to various basic chemicals and polymers, as well as carbon products such as coke and carbon black. Through recycling, CCUS,* and the use of biomass raw materials, all of which contribute to sustainability, we aim to be a global leader in the green transformation of the chemical industry.

* Carbon dioxide Capture, Utilization and Storage



Petrochemical plants



Resins for automotive interior parts



Carbon products



Sustainability

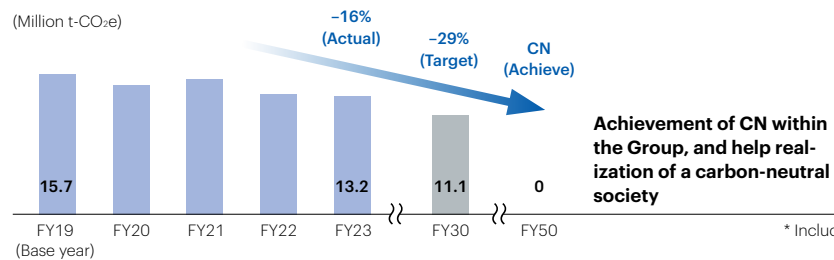
With the aim of realizing KAITEKI, the Mitsubishi Chemical Group places sustainability at the core of management and is making every effort to achieve carbon neutrality and contribute to a circular economy.

Efforts to Achieve Carbon Neutrality

The Group has set the targets of reducing greenhouse gas (GHG) emissions by 29% by fiscal 2030 (compared with fiscal 2019) and achieving carbon neutrality (CN) by fiscal 2050 and is implementing the measures necessary to achieve these goals. By backcasting from fiscal 2050, we are working to achieve our fiscal 2030 target by steadily proceeding with concrete and feasible measures, such as fuel conversion and the optimization of manufacturing processes.

GHG emission reduction targets and progress (Scope 1 + Scope 2)*

(Million t-CO₂e)



* Includes pre-transfer data of Mitsubishi Tanabe Pharma Corporation

Actions toward FY30 targets

- Driving more energy efficient manufacturing processes
- Converting fuel to LNG
- Introducing new decarbonization technologies
- Restructuring the businesses

Promoting a Circular Economy

Mitsubishi Chemical Corporation is accelerating efforts to help realize a circular economy with a focus on plastic and carbon recycling. We aim to further grow our business by expanding the use of recycled plastics, converting to the use of biomass materials, promoting carbon recycling through biodegradation, and expanding our line of products that reduce GHG emissions from their use.

Mitsubishi Chemical Corporation's efforts in plastic recycling

Plastic Recycling

- Establish a recycling model for mechanical recycling
- Consider business opportunities for chemical recycling

Use of Bioplastics

- Convert to the use of biomass materials
- Promote carbon recycling through biodegradation

Utilization of Carbon and Hydrogen

Use of Life Cycle Assessment

- Strengthen products and services that contribute to reducing environmental impact throughout the value chain

Open Innovation and Collaboration with Stakeholders

Innovation

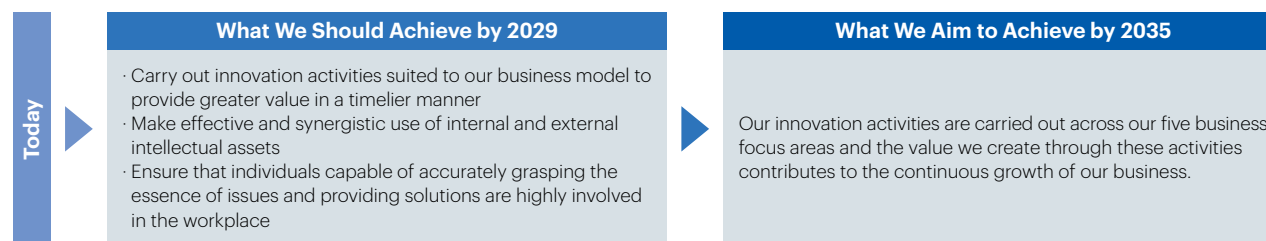
Since the emergence of the chemical industry more than 100 years ago, the scope of chemical products has become increasingly diverse, enriching and enhancing the convenience of people's lives.

In recent years, however, the chemical industry has matured, and it is becoming extremely difficult to develop new businesses simply by relying on the approach of creating new materials. We will promote innovation activities to not only develop materials but also provide solutions to issues facing society.

Our Vision for Innovation

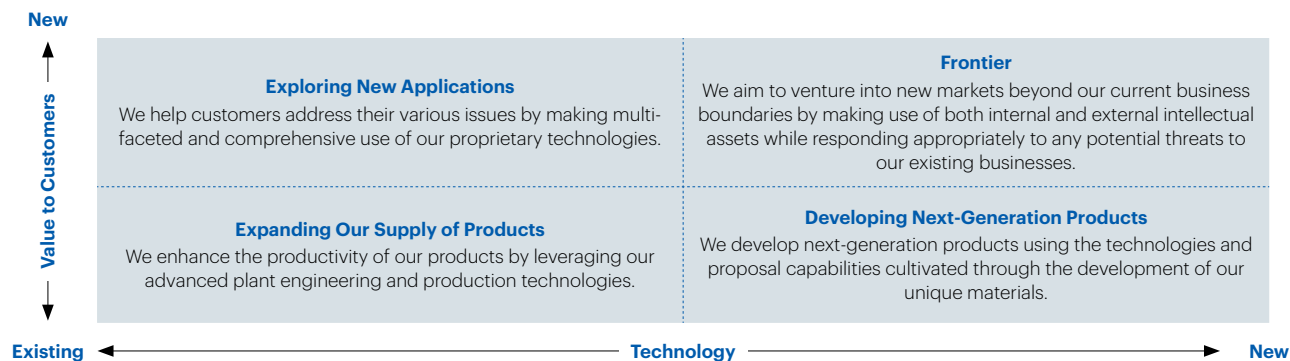
In promoting innovation, we have developed a vision of the company we aim to be in 2035 and are focused on what we should achieve by 2029 in order to realize this vision.

Focusing on ever-evolving customer needs and the challenges of realizing a sustainable society, we continue to provide value to customers and society by resolving issues through chemical technology.



Innovation Strategies

We promote innovation according to four areas that are based on customer value and technology and conduct activities in line with strategies tailored to the characteristics of each area.



Company Overview

Corporate website



Mitsubishi Chemical Corporation

Head Office	1-1 Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8251, Japan
Representative	Manabu Chikumoto, Representative Corporate Executive Officer, President & Chief Executive Officer Yasuo Shimodaira, Representative Director
Founded	August 31, 1933

Incorporated	April 1, 2017
Paid-in Capital	¥53.2 billion
Lines of Business	Performance products, industrial materials, and others
Number of Employees	38,589 (consolidated), 13,249 (non-consolidated) (FY2024)

Domestic Business Bases

● Head and Branch Offices

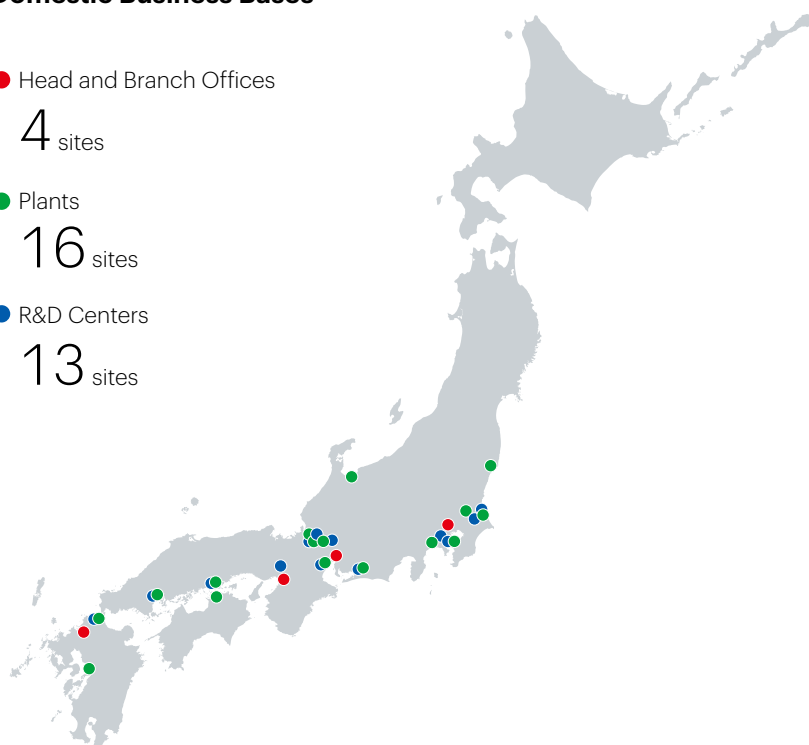
4 sites

● Plants

16 sites

● R&D Centers

13 sites



Global Network

We maintain regional headquarters in the Americas, Europe/Middle East/Africa, China, and South Asia/Southeast Asia. This global network enables us to strengthen governance in each region, and provide interdisciplinary support for business activities through marketing and administrative department services.

● Regional Headquarters

4 sites



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MITSUBISHI CHEMICAL CORPORATION

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