



# GROUP PROFILE 2025





## Purpose

We lead with innovative solutions  
to achieve KAITEKI,  
the well-being of people and the planet.

Our Purpose is an expression of what it\* is striving for and why it exists.  
It expresses the Group's persistent determination to realize KAITEKI, the Group's North Star,  
which has guided the organization and its commitment to its stakeholders.

\* Refers to the Mitsubishi Chemical Group and its Group companies



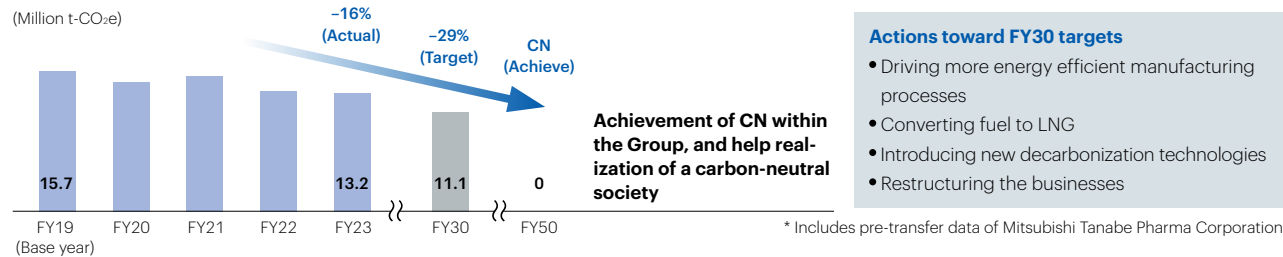
## Sustainability

With the aim of realizing KAITEKI, the Mitsubishi Chemical Group places sustainability at the core of management and is making every effort to achieve carbon neutrality and contribute to a circular economy.

### Efforts to Achieve Carbon Neutrality

The Group has set the targets of reducing greenhouse gas (GHG) emissions by 29% by fiscal 2030 (compared with fiscal 2019) and achieving carbon neutrality (CN) by fiscal 2050 and is implementing the measures necessary to achieve these goals. By backcasting from fiscal 2050, we are working to achieve our fiscal 2030 target by steadily proceeding with concrete and feasible measures, such as fuel conversion and the optimization of manufacturing processes.

#### GHG emission reduction targets and progress (Scope 1 + Scope 2)\*



### Promoting a Circular Economy

Mitsubishi Chemical Corporation is accelerating efforts to help realize a circular economy with a focus on plastic and carbon recycling. We aim to further grow our business by expanding the use of recycled plastics, converting to the use of biomass materials, promoting carbon recycling through biodegradation, and expanding our line of products that reduce GHG emissions from their use.

#### Mitsubishi Chemical Corporation's efforts in plastic recycling

##### Plastic Recycling

- Establish a recycling model for mechanical recycling
- Consider business opportunities for chemical recycling

##### Use of Bioplastics

- Convert to the use of biomass materials
- Promote carbon recycling through biodegradation

##### Utilization of Carbon and Hydrogen

##### Use of Life Cycle Assessment

- Strengthen products and services that contribute to reducing environmental impact throughout the value chain

##### Open Innovation and Collaboration with Stakeholders



## Business Groups

**The Mitsubishi Chemical Group operates six business groups, including Advanced Films & Polymers, Advanced Solutions, Advanced Composites & Shapes, MMA & Derivatives, and Basic Materials & Polymers within the Chemicals Business as well as Industrial Gases within the Group Business.**

### **Advanced Films & Polymers**

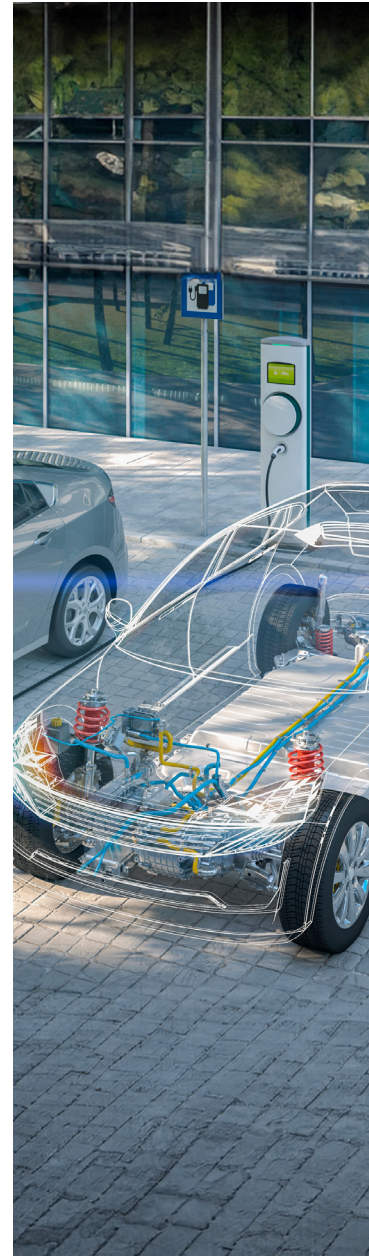
The Advanced Films & Polymers Business Group provides customers in the electronics, mobility, food, medical, and various other fields with high-performance films and synthetic resins by leveraging its advanced molding and compounding technologies. Through the integrated management of our manufacturing, sales, and technology development activities and our extensive technology platform, we promptly address customer needs and provide new value.

### **Advanced Solutions**

In the Advanced Solutions Business Group, we have established business divisions for each target industry and provide a variety of products and services with the aim of contributing to the growth of each industry. By leveraging our strengths in diverse technologies and closely cooperating with key customers in each industry, we will continuously work to create solutions, including proposals for new business models.

### **Advanced Composite & Shapes**

The Advanced Composite & Shapes Business Group develops engineering plastics, carbon fiber, and the composite materials used in these products for a variety of markets with high growth potential, such as mobility, digital, and medical. These high-performance products offer superior strength, heat resistance, and rigidity and are used as a lightweight alternative to metal.





## Business Groups

### MMA & Derivatives

MMA is one of the core businesses of the Mitsubishi Chemical Group, which boasts around 30% of the global market share and is the only company in the world possessing three major manufacturing techniques. We possess in-depth knowledge of coating materials and additives that improve performance through application and mixing and offer a wide range of products. We will continue to develop products that contribute to the sustainability of our customers and the market as well as products with irreplaceable characteristics.

### Basic Materials & Polymers

The Basic Materials & Polymers Business Group produces and sells a wide range of petrochemical products, from olefins such as ethylene to various basic chemicals and polymers, as well as carbon products such as coke and carbon black. Through recycling, CCUS,\* and the use of biomass raw materials, all of which contribute to sustainability, we aim to be a global leader in the green transformation of the chemical industry.

\* Carbon dioxide Capture, Utilization and Storage

### Industrial Gases

As “The Gas Professionals,” the Nippon Sanso Holdings Group supports the foundations of corporate activities across various sectors by providing industrial gases. The Nippon Sanso Holdings Group creates social value and enhances industrial productivity through innovative gas solutions and applications, contributing to people’s well-being as well as to a more sustainable future.



## Corporate Profile

Mitsubishi Chemical Group  
Corporation website

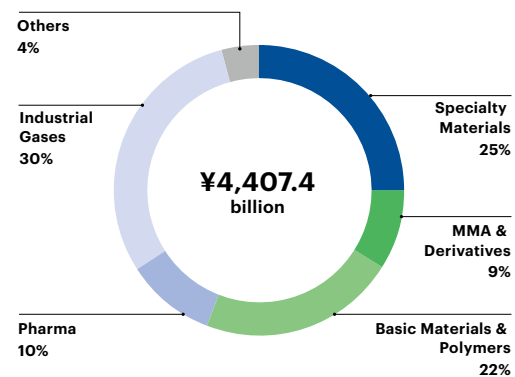


### Mitsubishi Chemical Group Corporation

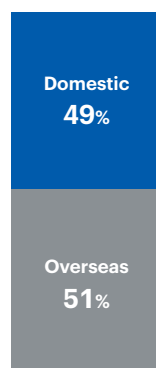
<b>Head Office</b>	1-1 Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8251, Japan
<b>Representative</b>	Manabu Chikumoto, Representative Corporate Executive Officer, President & Chief Executive Officer
<b>Date of Establishment</b>	October 3, 2005
<b>Paid-in Capital</b>	¥50 billion
<b>Listing</b>	Tokyo Stock Exchange Prime Market
<b>Main Scope of Business</b>	Management of Group companies (Development of the Group strategies and allocation of financial resources)
<b>Consolidated Sales Revenue (IFRS)</b>	¥4,407.4 billion (FY2024*)
<b>Number of Employees (Consolidated)</b>	63,258 people (As of March 31, 2025*)

### Financial Highlights (FY2024\*)

#### Sales Revenue



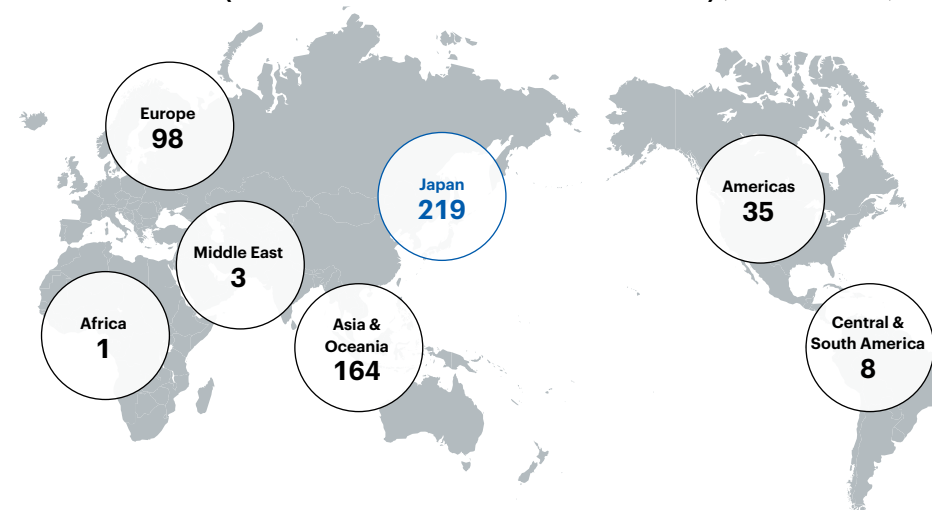
#### Sales Revenue Ratio by Geography



### Business Management Structure (As of July 1, 2025)



### Global Network (Number of Subsidiaries and Affiliates) (As of March 31, 2025\*)



\* Includes pre-transfer data of Mitsubishi Tanabe Pharma Corporation

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MITSUBISHI CHEMICAL GROUP CORPORATION



Revised in July 2025

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